Durley CE Primary School School Improvement Plan 2021-2024 – Long Term Priorities

Vision and Values

We show love for one another, respect each others differences and forgiveness towards others and ourselves.

We are a Church of England Primary school deeply committed to our children, parents and the village community we serve. Our Christian values of **love**, **respect and forgiveness** are rooted at the heart of everything we do, and contribute to the well-being and spiritual development of the school community. This is evident in all our relationships and work throughout the school where all are welcomed equally irrespective of their own personal beliefs.

We want our children to discover a love of learning within an inclusive environment where everyone aspires to achieve the highest standards. Our Christian values underpin our curriculum and we embrace our children's spiritual, moral, social and cultural development encouraging our children to make positive and informed choices.

Priority 1	Priority 2	Priority 3	Priority 4
Quality of Education	Behaviour and Attitudes	Personal Development	Leadership and Management
Set out a curriculum which provides a wide	For pupils to consistently have	Develop pupils' confidence,	School leaders are aware of the
range of opportunities for pupils to acquire	highly positive attitudes and	resilience and knowledge so that	strengths and weaknesses
knowledge, understanding and skills in all	commitment to their education.	they can keep themselves	across the school and have
aspects of their education, including the	To be highly motivated, resilient	mentally healthy.	appropriate systems in place to
humanities and linguistic, mathematical,	and make a positive contribution	Promote an inclusive	ensure areas of strength
scientific, technical, social, physical and	to the life of the school and/or	environment that meets the	continue and improve any
artistic learning.	the wider community. They	needs of all pupils.	areas of weakness.
	actively support the well-being of		
	other pupils		

Durley CE Primary School School Improvement Plan 2023 – Short Term Priorities

Priority 1	Priority 2	Priority 3	Priority 4
Quality of Education	Behaviour and Attitudes	Personal Development	Leadership and Management
1.1 English National Studies and school data	2.1 All pupils to feel they are able	3.1 Monitor the implementation	4.1 To ensure that staff workload
show that children's absence from school	to participate, contribute and	of the framework for PSHE and	is manageable and that staff
and interruption to learning since March	have influence within Durley	SRE across the school.	wellbeing is made a priority
2020, has had a negative impact on	School through the further		
children's writing . It is the school's intention	development of Pupil Voice.	3.2 Develop a pupil wellbeing	4.2 Track pupil progress
to raise standards in children's writing across		curriculum. Pupils to have	particularly where there has been
the school both in terms of children's	2.2 Embed the school's core	access to high quality wellbeing	support and interventions in place
creativity and technical ability.	learning and Christian Vision and	support, PSHE and outdoor	to enable pupils to make more
Give all children a solid base in learning	Values alongside the review of	learning to support their health	rapid progress. Analysis of whole
synthetic phonics upon which to build as	Living Difference 1V and revision	and wellbeing.	school data to reflect on the
they progress through the school.	of the RE curriculum.		accuracy of teacher assessment.
 1.2 Improve pupil's maths fluency and speed of recall across the school. Improve reading and understanding of maths vocabulary, particularly for lower ability readers to support problem solving. 1.3 Computing Monitor and update school's teaching of computing units to ensure the schemes of work and progression are matched to Chromebook hardware/software across the school. Facilitate change in software/programs used to ensure they are current, varied and challenging for all pupils. 			4.3 Continue to ensure governors are holding school leaders to account with a full and realistic picture of the impact of the school improvement priorities using an increased range of monitoring processes.

Priority 1: Quality of Education

Background Information (Why?)

Following the revised Ofsted framework of September 2019 and 2023, the school has continued to review and revise the curriculum to ensure it is ambitious and meets the needs of all learners as recommended by the three 'i's'.

Intention: Ensure the subject curriculum matches and exceeds the breadth of the National Curriculum.

Implementation: The subject curriculum is planned and sequenced so new knowledge and skills build on what has previously been taught. Prior learning supports subsequent learning.

Impact: Children have acquired key knowledge within their long term memory.

INTENT

1.1 National Studies and school data show that children's absence from school and interruption to learning since March 2020, has had a negative impact on **children's writing**. It is the school's intention to raise standards in children's writing across the school both in terms of children's creativity and technical ability.

Give all children a solid base in learning synthetic phonics upon which to build as they progress through the school.

	Milestones	IMPLEMENTATION	WHO	MONITORING	IMPACT
-	Spring	Assess current pupil independence and	PM	English Manager	Class monitoring and work sampling show a range of
	2023	stamina for writing across all year groups through classroom observation.	r IVI	monitoring	pupil self-editing particularly from pupils at ARE+
		 Identify existing strategies for independent self-checking (editing) and proof-reading of writing across all year groups. 	PM	Pupil Interviews. Observations.	All classes having greater focus on pupil self-editing and proof reading.
		 Termly writing moderation across the school to review progress and identify targets for improvement. Writing moderation with schools in the Wyvern Cluster. 	All Staff	Staff meeting with all teachers from cluster schools and internal monitoring	Writing moderation with Wyvern cluster impactful staff training from HIAS English team and working with staff from other schools.

	 Staff training and moderation of Greater Depth writers. Update English Long Term Plan for reading across the school including all text drivers to be used. Observation of teaching phonics and check pupils have close match of text to phase of phonics. 		PM Staff Meeting and use of Literacy Shed as text drivers. New resources in use.	Staff meeting working through exemplars of Greater Depth and ARE writing. Long Term planning for Text drivers and guided reading updated for this year's cycle across KS1 and KS2. To be uploaded onto school website. Classroom observation of phonics and English manager checks on pupil's reading material sho close match of text to phonics phase.
Summer 2023	 Termly writing moderation across the school to review progress and identify targets for improvement. Review subscription of Literacy Shed. Additional support put in place for potential moderated Year groups (2/6) LLP Review focus on deep dive into phonics and Greater depth writing 	PM All Staff PM/KB/LLP	Pupil conferences and workshops to support evidence gathering for potential moderation.	
Autumn 2023	Continued Staff Training with Little Wandle.	All Staff English lead	Training report evaluation from Little Wandle quiz modules. Resources to be printed and distributed across KS1.Observations and feedback from Phonics sessions with Class Teachers and support staff.	

	•	Termly writing moderation across the school and across the Wyvern cluster to review progress and identify targets for improvement. Phonics/Reading meeting arranged for new parents	English lead DC	Target identified for year groups and groups of pupils in each class.	
	•	Support for new English lead in the school.	New English lead	Training in place	

1.2 Maths Improve pupil's maths fluency and speed of recall across the school. Improve reading and understanding of maths vocabulary, particularly for lower ability readers to support problem solving.

Milestones	IMPLEMENTATION	WHO	MONITORING	IMPACT
Spring 2023	 Focus on speed of recall of calculation facts e.g. number bonds, multiplication by 10, 100, 1000 times tables etc. Introduce new maths diaries across KS2, and analyse their success. 	JM	KS2 meeting to discuss maths diaries and weekly checks on pupils completing them. Rewards for completion.	Pupils completing daily speed checks for multiplication facts – e.g flashback 4. Maths diaries in place and results of tests greatly improved for pupils completing diaries. TTRS competition very successful.
	 Identify the children who are in most need of catch up in maths across the school and 	JM	Teachers asked to identify the children who have the biggest gaps in their learning and put	Analysis of NFER tests show gaps which are yet to be taught for pupils across all class

	 ensure they are supported by a maths intervention program to close the gaps in their learning and understanding. Analysis of SEND interventions and catch-up programmes to identify pupil progress Analysis of NFER tests (Year 2-5) comparing to previous year, identifying if they are on track to meet their July 2023 prediction. Identify particular aspects of maths that groups of children are struggling with. Maths work sampling, class observations and moderation in staff meetings 	JM & KB	interventions in place. Book moderation during staff meeting to identify next steps for these children. KB and JB - Class observations. Work sampling in staff meeting.	Classroom observations across the school identified good practice and areas for improvement. Feedback to staff to be reported to curriculum meeting in summer term. Maths week organised – maths manager
	Organise summer term maths week	JM		needs additional management time.
Summer 2023	 Continued monitoring of progress of children who are receiving maths interventions. Are the intervention programs effective? Monitor the effectiveness of maths diaries and homework. How many children across the school are completing it/them? What kind of homework is being set and are the pupils who are completing it making increased progress compared to pupils not completing it. 	JM KS2 staff JM	Staff Meetings towards the end of term to discuss this year's learning with the following teacher in order to identify gaps and starting points. Review in staff meeting	
	Review the effectiveness and outcomes of maths week for pupils, parents and staff. Has	Staff mtg		

	 it led to an increased enthusiasm for maths across the school? Review the use of White Rose Maths and long term planning for new academic year—are we all happy with it? Are we effectively using additional recommended resources we have subscribed to e.g. classroom secrets, target your maths, I see reasoning, I see problem solving. 	Class teachers & JM		
	Maths work sampling, class observations and moderating.	JM /KB		
Autumn 2023	Maths work sampling, class observations and moderating.	Class teachers & JM	All children to be assessed regularly and interventions implemented.	
	NFER maths assessment at the end of the Autumn Term to track pupil progress and gaps in learning.	ЈМ/КВ		

1.3 Computing Monitor and update school's teaching of computing units to ensure the schemes of work and progression are matched to Chromebook hardware/software across the school.

Facilitate change in software/programs used to ensure they are current, varied and challenging for all pupils.

Milestones	IMPLEMENTATION	WHO	MONITORING	IMPACT			
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Spring 2023	Monitor the effectiveness of new Switched on Computing Units. Are they too easy/difficult? Do we need additional staff training and purchase of resources?	JD	Investigate/Purchase resources for each topic as necessary to support the Computing schemes of work devised for KS1 & KS2 and review of LTP.	Termly staff training prior to delivery very successful. JD to continue to update software in line with Chromebook compatibility.
	Investigate programs and Apps available for Chromebooks to match computing units taught in second cycle.	All Staff JD	Spend time sharing Apps which can be used in classes to create exciting learning opportunities. Staff training on specific skills needed including support staff.	Further staff training on Apps to be planned and delivered.
Summ 2023	Confirm programs and software to be used in next year's cycle and update LTP with units.	All staff JD	Review current hardware and software resources for whole school development. Staff training on specific skills needed including support staff. Pupil training and feedback from staff.	
	 Facilitate the training of Digital Leaders in both Key Stages. Update hardware list and requirements where needed. 	Harrap KB JD	Update IT hardware to Chrome Books which can be used across the whole school. Monitor booking sheets to assess ongoing usage.	
Autun 2023	• Ensure that planned Computing schemes of work provide continuity and progression.	JD	Evaluate impact of updated units for Autumn term. Observations. Pupil/staff interviews.	
	Monitor the effectiveness of AFL and assessment opportunities in place for Computing units including evidence of learning.	JD JD	Explore how units are currently assessed and evidenced. Use of The Key 'Deep Dive' materials/speak to local schools.	
	Digital leaders training update.		Pupil training and feedback from staff.	

Priority 2: Behaviour and Attitudes

Background Information (Why?)

During periods of absence since March 2020 children have undoubtedly felt disconnected from their school and friendships. Throughout this period over the past couple of years, not all children have had the same opportunities for engaging with learning. Research proves that during times of school lockdown and absence due to isolation, educational inequalities worsen particularly for primary age pupils. Children need to feel part of the whole school team and that education and the school ethos, vision and values are important to their lives.

School attendance has not returned to the high pre-covid levels with persistent absence (below 90% attendance) at 15% due to medical and holiday absence. This has made friendships, team work and continuity in learning particularly difficult for children and teachers.

INTENT

2.1. All pupils to feel they are able to participate, contribute and have influence within Durley School through the further development of Pupil Voice

Milestones	IMPLEMENTATION	WHO	MONITORING	IMPACT
Spring 2023	 KS2 Pupils set up their own projects for charitable giving as LENT projects. Pupils understand the importance in their lives of service and care for others not known to themselves through charity work. School Council meet regularly, reporting to classes and feeling as if their views are taken into account. 	All PM	Election of SC Minutes of SC meetings	Very successful work on volunteering and pupil service. Charitable giving to Turkey/Syria earthquake over £1500 School council cake sale and sponsored sport event great success for community involvement.
Summer 2023	 To review and then develop playtime provision for pupils in the light of the new MUGA School council given time within the school week to report to their class and develop school initiatives. 	All teachers PM	Pupil interviews reflect an improvement in playtime provision Minutes of meetings and	

	•	School council work towards supporting the school summer Fayre.	PM	reports from staff/pupils	
	•	Further development of awards policy and Class Dojo throughout the school.	All teachers		
	•	Follow up questionnaire to analyse improvements to playtime provision from the pupil perspective.	School council		
Autumn	•	To further develop play provision in line with findings	КВ	Pupil interviews	
2023		Spring and Summer		reflect an	
				improvement in playtime provision	

2.2 Embed the school's core learning and **Christian Vision and Values** alongside the review of Living Difference 1V and revision of the RE curriculum.

Milestones	IMPL	LEMENTATION	WHO	MONITORING	IMPACT
Spring 2023		Agree with staff and Governors any changes to core vision and values statements.	КВ	Governor's curriculum meeting	Agreed that our core vision and values are still relevant to us.
		Link three school Christian values to bible readings and bible stories.	КВ	Worship areas within classes	Worship reinforces the three school Christian values with our linked bible
	• 9	School focus within worship of schools' Christian values.	KB	reflect school's Christian Values	stories.
	• (Governor observation of whole school worship		Worship planning and observation	To be completed at end of March 2023
			DC		

	•	Development of reflection areas within the classroom linked to class and whole school worship.			Staff meeting and purchase of new reflection area resources support worship areas within the class.
immer 023	•	Ensure every class displays three core Christian values and all pupils are aware of the linked bible stories. Build up a bank of evidence to show the school is living its Christian values. Review impact of Living Difference 1V and RE curriculum in second cycle. Children given opportunities to lead worship in school.	All staff DC KB	Worship areas within classes reflect school's Christian Values Monitoring worship	
 utumn 023	•	Ensure the website reflects the schools' Christian core vision and values. Further staff training from Jane Kelly (Inspector for RE)	Gov Curric	Gov. Curriculum committee reports back to FGB	

Priority 3: Personal Development

Background Information (Why?)

The school promotes equality of opportunities so that all pupils can thrive together, understanding that difference is a positive, not a negative, and that individual characteristics make people unique. We wish to promote an inclusive environment, which meets the needs of all pupils, irrespective of age, disability, gender reassignment, race, religion or belief, sex or sexual orientation through the implementation of the PSHE Coram Life program and the everyday work of the school.

INTENT

3.1. Monitor the implementation of the framework for **PSHE and SRE** across the school.

Milestones	IMPLEMENTATION	WHO	MONITORING	IMPACT
Spring 2023	Monitoring PSHE, Relationship and Sex Education Policy and Framework to ensure it is embedded in the school curriculum.	Gov. Curric	Curriculum committee review whole school planning framework, policy.	PSHE curriculum delivered successfully across the school.
	SCARF (Coram Life) teaching lessons at KS2 for staff to observe good practice.		Governors observe SCARF teaching	Governors monitored the SCARF lessons in Years 3-6 and fed back to the curriculum committee.
	SCARF session for parents including question and answer session.			Well attended Coram life session for parents (30)
	Leadership monitoring of pupils' acceptance of differences through observation of SCARF teaching sessions on difference and relationships and observation of unstructured times in the school day (e.g. playtime)		KB / PM	Monitoring of playtimes and CPOMS entries show greater discussion and understanding of children's differences. Safeguarding issues following PSHE lessons on CPOMS and actioned.
Summer 2023	Continue to Implement PSHE, Relationship and Sex Education Framework and .	КВ	Classroom observations of quality of teaching new framework.	
	Information for parents as a reassurance of the age-appropriateness of the teaching to each cohort.	КВ	Gov interview pupils	
Autumn 2023	Review and monitor the effectiveness of the curriculum resources and materials being used for PSHE.	Staff	Gov curriculum meeting to review classwork.	

3.2 Develop a strong pupil **wellbeing** and a recovery curriculum. Pupils to have access to high quality wellbeing support, PSHE and outdoor learning to support their health and wellbeing.

Milestones	IMPLEMENTATION	WHO	MONITORING	IMPACT
Spring 2023	 Set up a section on the school website for parental support for children's health and well-being. Continue to ensure use of outside areas within lessons 	All staff	HT and Assistant HT Curriculum planning encourages outdoor learning	To be completed Outside areas being used successfully across the school throughout the day for learning. Clearly set out within the planning.
	Set up additional after school physical activity for pupils across the school.	PE lead	Planning for use of outdoor learning within the curriculum.	Cricket and gymnastic clubs very successful. New MUGA encouraging more lunchtime physical activity.
	Encourage all children to take part in at least one competitive sporting opportunity either within school or against another school to encourage higher level activity, resilience and confidence.	PE lead	Tracking of pupils attending competitive opportunities.	For FOJS let competitions, all pupils invited to take part. Taking more teams to compete(e.g 23 to Tag-rugby)
	Support children to understand about risks online and offline through Safer Internet Day and additional teaching through PSHE, computing and day to day discussions.	РМ	Monitoring of the impact of Safer Internet day	Safer Internet Day very successfully led by pupils in Year 6.
Summer 2023	 Set aside additional Teaching Assistant support time as needed as a time to listen to pupils. Review the school mental health and wellbeing policy. 	All support staff All staff and Gov Curric	Monitor outcome of support time –how much? When? Gov. Curriculum mtg	

	Hold a wellbeing and physical health week for whole school as part of walk to school week.	KB All teaching staff	Review data on participation
	Families to be asked to join us for a grounds day 'The Big Help Out' as part of the King and Queen's Coronation with a 'big lunch' (street party style) on the school playground for parents and children.	All Gov and staff	Review outcome of children's understanding of the importance of service
	Set up a careers day encouraging parents to come into school and talk about their careers in order to give children a sense of purpose, personal direction and enthusiasm for their learning.	Teaching Staff	Governors and staff review the impact of the careers day through pupil interviews.
Autumn 2023	 Encourage a strong up-take from pupils of the additional opportunities on offer across the school, particularly disadvantaged pupils including residential visits. Re-vitalise the group room used for ELSA support to make it a welcoming space for children following the training and appointment of two new ELSA's. 	All staff New ELSAs	An analysis of pupils taking part in additional opportunities on offer in school.

Priority 4: Leadership and Management

Background Information (Why?)

The school has worked hard to return to pre-covid levels of attendance and pupil achievement. Leaders are well aware of the long term effects of this on children, parents and staff with issues for staff around workload and wellbeing with pupil 'catch up', and for pupil's that of academic progress and wellbeing due to periods of isolation and home learning.

In order to maintain the ongoing high standards within the school, leadership and management need to ensure that staff and pupils are well supported to enable a continuation of the high standards and pupil progress that are central to the work of Durley School.

INTENT

4.1 To ensure that staff workload is manageable and that staff wellbeing is made a priority.

Milestones	IMPLEMENTATION	WHO	MONITORING	IMPACT
Spring 2023	Teachers given additional subject management time cover from HLTA's.	Gov	КВ	Higher quality subject management time and new initiatives (e.g. prayer
	 Additional teaching assistant support in each class. 	KB.		corners, reading long term planning, maths week and maths diaries)
		КВ		matris week and matris dianes;
	New initiatives undertaken whole staff to support each other.			Staff meeting time well used as action meetings (e.g writing and reviewing SEND IPP's)
Summer 2023	Encourage staff to use an outside space for breaks away from children – not just the staff room. (e.g. Memorial Garden?) Review marking and feedback policy in use agrees the	KB (DM	Review marking and	
	 Review marking and feedback policy in use across the school to ensure that it is manageable. Greater use of on the spot feedback marking. 	KB/PM	feedback	
	Review wellbeing policy and send out staff questionnaire for the before and after analysis. Staff involvement in the policy.		Workload to appear more manageable to staff	

Autumn	•	Improved and timely communication within work hours.	Govs.	Planning	
2023				Staff questionnaires	
	•	Appointment of Mental Health Lead		show that staff feel	
				valued and have a	
				manageable	
				workload.	

4.2 Track pupil progress particularly where there has been support and interventions in place to enable pupils to make more rapid progress. Analysis of **whole school data** to reflect on the accuracy of teacher assessment. Identify groups of pupils who are underachieving with particular attention to those in vulnerable groups, with poor attendance and SEND.

Milestones	IMPLEMENTATION	WHO	MONITORING	IMPACT
Spring 2023	Greater focus in EYFS on prime areas of learning - addressing gaps in language, early reading and mathematics	KB EYFS Governor	Class observations and discussion	Greater focus on child initiated learning.
	 Governors and Senior Leadership analyse pupil progress from NFER maths and reading tests, Phonics tests and moderation data. Identify gaps in learning across year groups and for groups (SEND, PP, vulnerable groups). 	Gov Curriculum KB/PM	Analyse data from tests across the school (NFER, Phonics etc) and present data to Governors.	Governors analysis of school attainment data where necessary.
	 Staff meeting to discuss changes to annual report to parents ensuring it gives accurate supportive information to parents on their child's progress. 	All teachers	Staff meeting to review annual report and discuss changes wish to make to the proforma and information for parents	Parents to have termly attendance certificates

	Review predictions of end of year assessments.	All teachers		Pupil progress meetings completed.
Summer 2023	 Annual report to parents redesigned and ready for use. Complete all National testing and review data. End of KS1 and 2 SAT's, Y4 multiplication tests, Y2 phonics (not passed in June 2022) and Y1 phonics. Monitor progress made with analysis of data in Foundation Subjects. Review transition policy. Ensure excellent transition arrangements and discussions between staff for pupils across the school, for September intake and 	All teachers Gov. Curric. All teaching staff and SENCO	Data analysis shared at Governor Curriculum committee.	
Autumn 2023	Review assessment policy and tracking documentation.	KB/PM	Interview pupils about transition to new class. Staff meeting to review policy and procedure for assessing and tracking pupil progress.	

4.3 Continue to ensure governors are **holding school leaders to account** with a full and realistic picture of the impact of the school improvement priorities using an increased range of monitoring processes.

Milestones	IMPLEMENTATION	WHO	MONITORING	IMPACT
Spring 2023	 Curriculum Committee to review SEND, Governor Visits and Collective Worship Policies. Complete Financial audit (SFVS). Benchmarking of budget School risk assessments to be uploaded to a single shared drive. Half termly checks of SCR by Safeguarding Governor Whole Governing Body training for Outstanding Governance. 	Gov Curric Gov Finance Gov Finance Gov Premises Safeguarding Gov. All Govs.	SEND, Pupil Premium, School website and Collective worship Completion of SFVS Premises committee Safeguarding Governor Attendance at training.	All monitoring completed and policies updated. Budget reviewed. Benchmarking discussed and no unusual spends against similar schools. To be completed Completed and any issues noted. Completed with targets set
Summer 2023	 LLP audit and review of safeguarding policy and practice across the school. Curriculum committee undertake termly visits linked to school focus on quality of teaching and learning, analysis of attendance data and internal data drop with particular focus on vulnerable groups (PP, SEND etc) Finance committee to set new budget to present to FGB by 31 May 2023. Review asset register 	KB/PM safeguarding Governor All Gov. Comm s	LLP audit Report to FGB on committee monitoring through data analysis, pupil interviews, health and safety inspections etc. FGB minutes and discussion and Finance meeting	

	 Review impact of the work of the Governing Body over the academic year Premises committee to complete termly Health and Safety inspection and complete Premises Maintenance Plan 	FGB Gov. Premises	FGB mtg Health and Safety termly premises inspection.	
	Health and Safety Inspection from Hampshire	КВ	External inspection	
Autumn 2023	 Whole Governing Body complete safeguarding audit. September 2023 Finance committee to complete budget revision by 30 Nov 2023 Audit of safeguarding and Health and Safety September 2023 All committees to review monitoring plans 	FGB	Safeguarding audit completed, Governors sign Gov. Hub and complete questionnaire as proof. Budget revision sent to county. Monitoring plans in place for Governors committees.	